

Community Policing as a Public Policy:
Challenges and Recommendations

By

Satyajit Mohanty and Rabindra K Mohanty

CAMBRIDGE
SCHOLARS

P U B L I S H I N G

Community Policing as a Public Policy:
Challenges and Recommendations,
by Satyajit Mohanty and Rabindra K Mohanty

This book first published 2014

Cambridge Scholars Publishing

12 Back Chapman Street, Newcastle upon Tyne, NE6 2XX, UK

British Library Cataloguing in Publication Data
A catalogue record for this book is available from the British Library

Copyright © 2014 by Satyajit Mohanty and Rabindra K Mohanty

All rights for this book reserved. No part of this book may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, without the prior permission of the copyright owner.

ISBN (10): 1-4438-5953-2, ISBN (13): 978-1-4438-5953-0

TABLE OF CONTENTS

| | Page |
|--|-------------|
| <i>List of Tables & Boxes</i> | <i>vii</i> |
| <i>List of Figures</i> | <i>viii</i> |
| <i>List of Abbreviations</i> | <i>ix</i> |
| <i>Foreword</i> | <i>xi</i> |
| <i>Acknowledgements</i> | <i>xvi</i> |
| <i>Introduction</i> | 1 |
| Chapter One | |
| Explaining Community Policing | 6 |
| Definitions and Features | |
| Criticism of Community Policing | |
| Theories of Community Policing | |
| Chapter Two | |
| Community Policing as Public Policy | 39 |
| Policy Processes, Components and Phases | |
| Theories on Public Policy | |
| Community Policing from Public Policy Perspective | |
| Why Should Community Policing be Introduced as a Public Policy? | |
| Chapter Three | |
| Global Perspectives on Community policing | 65 |
| Development of the Concept | |
| The United States of America | |
| The United Kingdom | |
| Brazil | |
| South Africa | |
| Singapore | |
| The “Koban” of Japan | |
| Australia | |
| Canada | |
| Belgium | |
| France | |
| Germany | |
| Sweden | |
| India | |

| | | |
|---------------------|--|-----|
| Chapter Four | Community Policing Initiative of an Indian State | 105 |
| | Research Gap and Rationale for the Present Study | |
| | Objectives of the Study | |
| | Research Design | |
| | Features of Janamaithri Suraksha Project (JSP) | |
| | JSP : Pilot to State-wide Implementation | |
| Chapter Five | Critical Study Outcomes and Findings | 131 |
| | The Journey of Community Policing as a Policy Process in Kerala | |
| | Data Interpretation | |
| | Community Policing: Theories and Praxis | |
| Chapter Six | Summary and Recommendations | 176 |
| | Triangulation of Theories and Praxis | |
| | Policy Context-Process-Outcome Matrix | |
| | Challenges | |
| | Recommendations | |
| | <i>Appendixes</i> | 202 |
| | <i>References</i> | 256 |
| | <i>Subject Index</i> | 271 |
| | <i>Author Index</i> | 277 |

LIST OF TABLES & BOXES

| Table No. | | Page |
|------------------|---|-------------|
| 1.1 | Differences between Traditional Policing and Community Policing | 11 |
| 1.2 | Differences between CP and PCR | 28 |
| 1.3 | Problem Oriented Policing v. Social Resource Theory | 32 |
| 1.4 | Traditional CP Orientation v. Traditional SRT Orientation | 33 |
| 1.5 | Megadigm Shift for Reinventing the Police | 38 |
| 2.1 | Comparative study of Allison's & Elmore's Models | 50 |
| 2.2 | Wilson Matrix | 52 |
| 4.1 | District-wise Population in Kerala | 111 |
| 4.2 | Human Development Indices of Kerala vis-a-vis other Major States in India | 112 |
| 4.3 | Civil police per lakh of population and per 100 sq. km of area | 113 |
| 4.4 | Janamaithri Suraksha Project - Implementation | 119 |
| 5.1 | Pre-implementation Phase: Theoretical Triangulation | 173 |
| 5.2 | Implementation Phase - Theoretical Triangulation | 174 |
| 5.3 | Impact Phase - Theoretical Triangulation | 175 |

| Box No. | | Page |
|----------------|--|-------------|
| 3.1 | The Seven Directives in a Nutshell | 98 |
| 4.1 | Hutter-Hennink Qualitative Research Cycle | 109 |
| 5.1 | Recommendations of Accountability Commission | 132 |
| 5.2 | Launching of the JSP | 135 |
| 5.3 | Vanitha Jagaran Samithi | 143 |
| 5.4 | Diary of Nodal Officer | 145 |
| 5.5 | Case Study | 165 |

LIST OF FIGURES

| Figure No. | | Page |
|-------------------|---|-------------|
| 1.1 | The Theory of Innovation: M S Morabito | 26 |
| 2.1 | Simon's Bounded Rationality | 47 |
| 4.1 | Hutter-Hennink Qualitative Research Cycle | 108 |
| 4.2 | District Map of Kerala | 110 |
| 4.3 | Organizational Hierarchy of Police Executives in Kerala | 113 |
| 4.4 | Structure of the Janamaithri Suraksha Project | 115 |
| 4.5 | Hutter-Hennink's Qualitative Research Pyramid | 123 |
| 6.1 | Community Policing : Context, Process & Outcome Matrix | 191 |